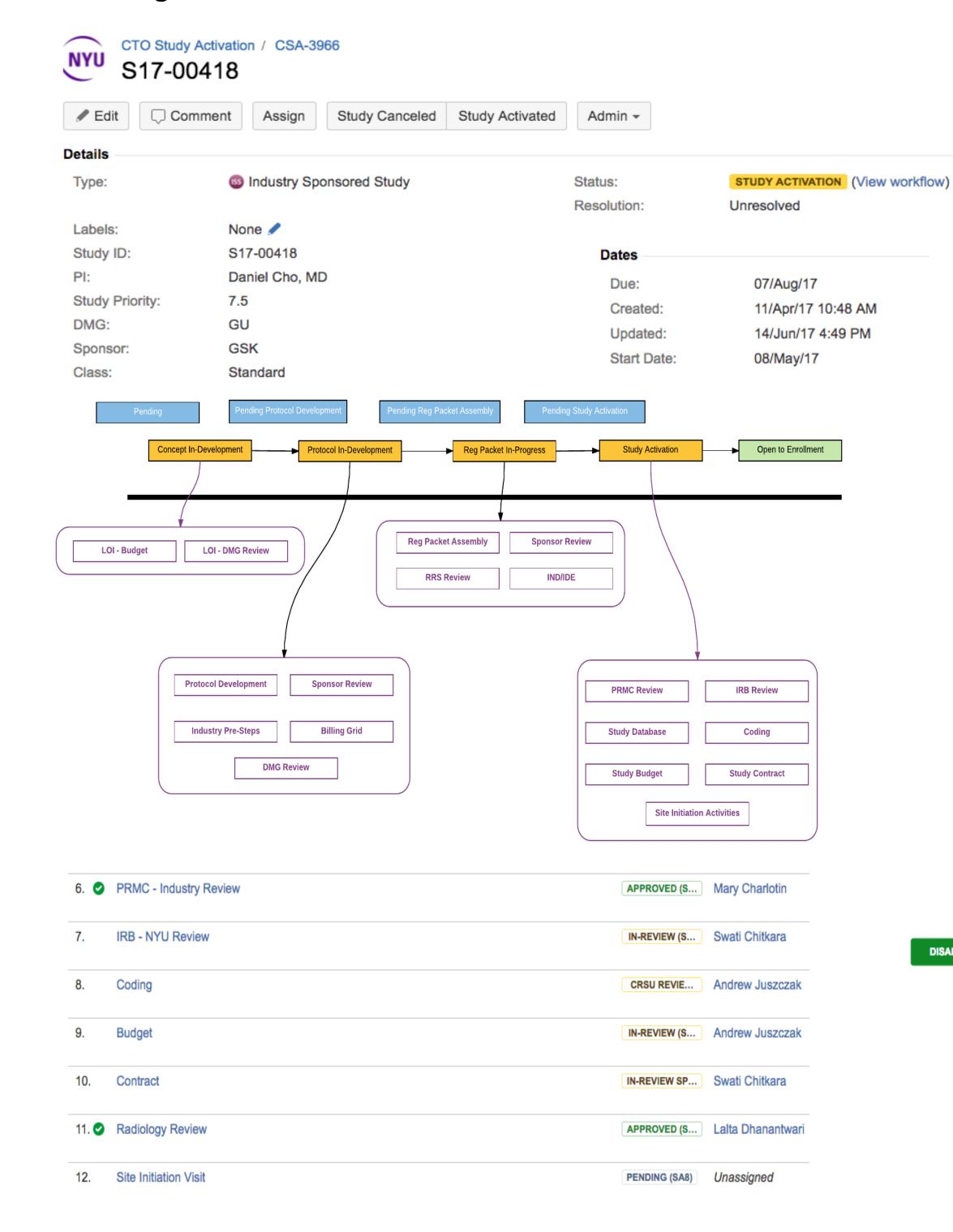
# PERLMUTTER CANCER CENTER



#### Background

The Laura and Isaac Perlmutter Cancer Center (PCC) has launched a pilot program to drive down time to activation (defined as the date of PRMC submission to the date a study opened to enrollment) to 100 days or less, and 45 days or less for national cooperative group studies.

#### Modeling the Workflow – JIRA Core



## Improving Study Activation Timelines: Establishing Flow

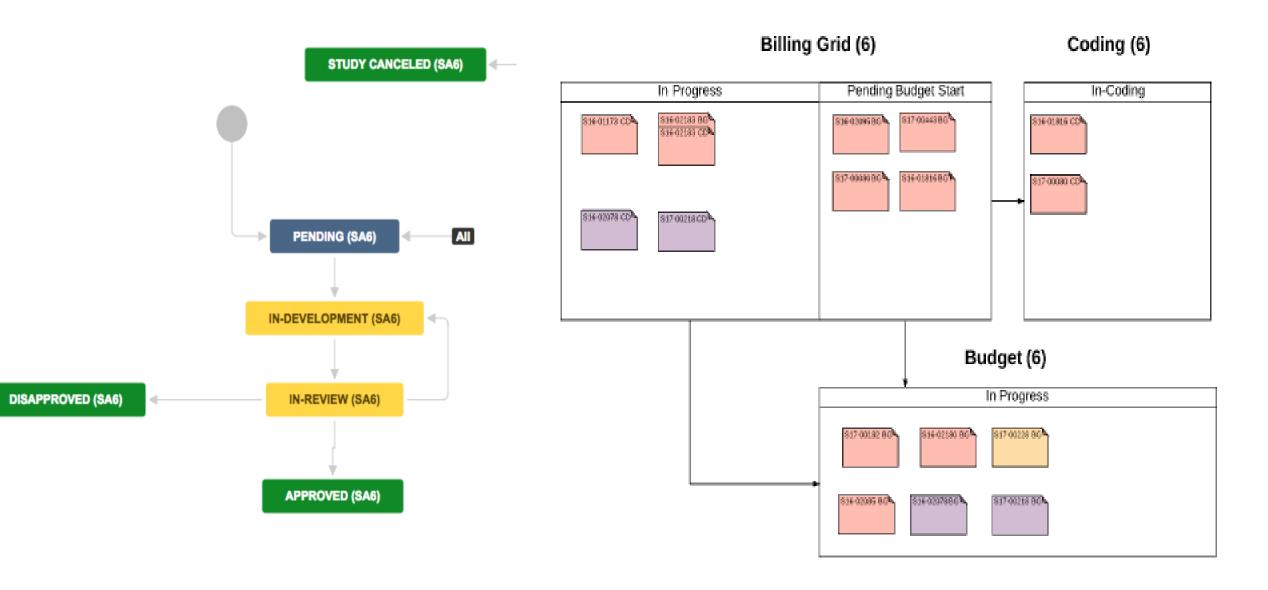
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#### **Goals of Pilot Program**

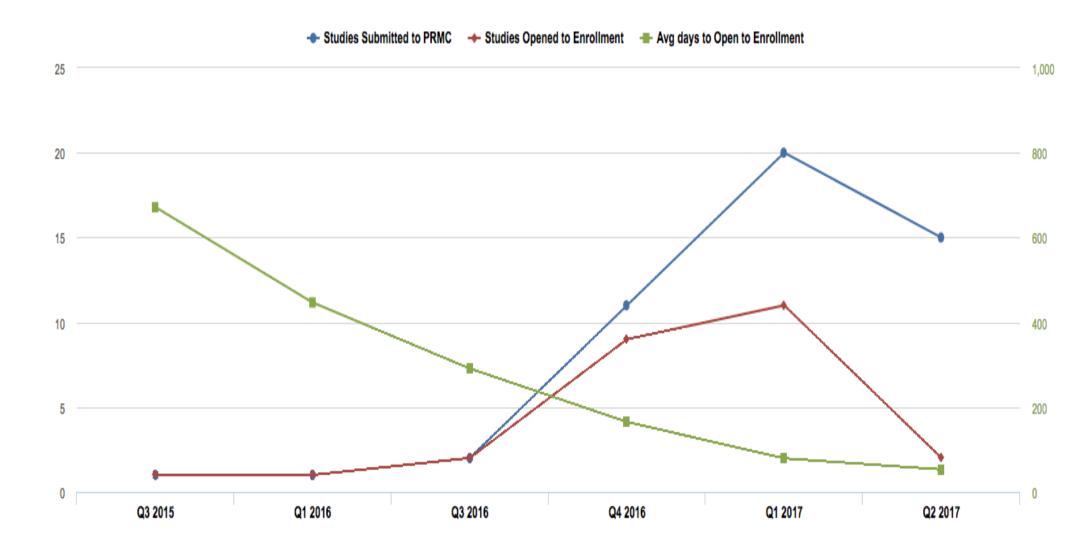
- Increase visibility into the study activation pipeline;
- Create a continuous and sustainable flow of studies through the Clinical Trial Operations (CTO) pipeline by limiting Work-in-Progress (WIP);
- Establish a consistent activation time of 100 days or less, and 45 days or less for cooperative group trials;
- Establish real time metrics on time to activation both overall and by sponsorship type and clinical research category;
- Real time alerts to CTO leadership on bottlenecks negatively impacting time to activation.

#### Managing the Workflow – Kanban

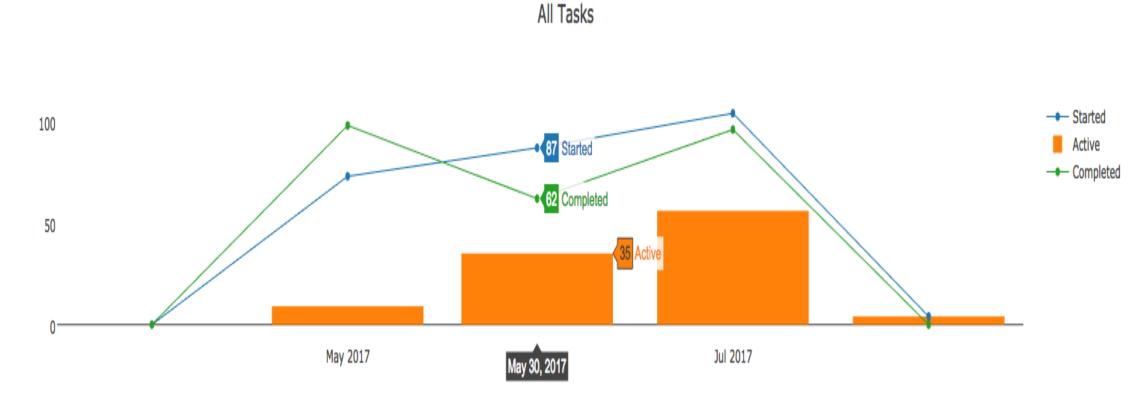
- Start with what you know
- Limit Work-in-Progress (WIP)
- Organize around work, not people
- Pull work forward as capacity is available
- Data driven continuous improvement



#### **Study Activation Timeline Report**



### **Study Activation Activity Report**



#### **Outcomes:**

The pilot launched on Apr 3<sup>rd</sup>, 2017 and is only just beginning to collect data for evaluation. However, preliminary subjective results are already being observed including:

- Real-time access to study activation status;
- Increased collaboration internally within the CTO and externally with institutional service providers;
- Identification of bottlenecks in the process resulting in potential process enhancements;
- Establishment of Service Level Expectations (SLEs) at both the task and study level resulting in a more disciplined approach to managing and monitoring the completion of work;
- ~ 50% decrease in time spent in weekly pipeline meetings.